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Health and Adult Social Care and Communities Overview and Scrutiny Committee

Agenda

Date: Thursday, 3rd May, 2018

Time: 10.00 am

Venue: Committee Suite 1,2 & 3, Westfields, Middlewich Road,

Sandbach CW11 1HZ

The agenda is divided into 2 parts. Part 1 is taken in the presence of the public and press. Part 2 items will be considered in the absence of the public and press for the reasons indicated on the agenda and at the foot of each report.

It should be noted that Part 1 items of Cheshire East Council decision making and Overview and Scrutiny meetings are audio recorded and the recordings will be uploaded to the Council's website

PART 1 - MATTERS TO BE CONSIDERED WITH THE PUBLIC AND PRESS PRESENT

Apologies for Absence

2. **Minutes of Previous meeting** (Pages 5 - 8)

To approve the minutes of the meeting held on 12 April 2018.

3. **Declarations of Interest**

To provide an opportunity for Members and Officers to declare any disclosable pecuniary and non-pecuniary interests in any item on the agenda.

4. **Declaration of Party Whip**

For requests for further information

Contact: Helen Davies **Tel**: 01270 686468

E-Mail: helen.davies@cheshireeast.gov.uk with any apologies

To provide an opportunity for Members to declare the existence of a party whip in relation to any item on the Agenda

5. Public Speaking Time/Open Session

A total period of 15 minutes is allocated for members of the public to make a statement(s) on any matter that falls within the remit of the Committee.

Individual members of the public may speak for up to 5 minutes, but the Chairman will decide how the period of time allocated for public speaking will be apportioned, where there are a number of speakers.

Note: in order for officers to undertake and background research, it would be helpful if members of the public notified the Scrutiny Officer listed at the foot of the Agenda at least one working day before the meeting with brief details of the matter to be covered.

6. Future arrangements for Eastern Cheshire Dermatology Contract

To receive a briefing and presentation on the Eastern Cheshire Dermatology Contract and forecasted changes to the service in respect of the current provider serving notice on the contract. Report to follow.

7. Quality Accounts Presentation: East Cheshire NHS Trust (Pages 9 - 18)

To receive a presentation to review the Quality Account 2017/18 of East Cheshire NHS Trust and submit comments for inclusion in the Account.

8. Quality Accounts Presentation: Cheshire & Wirral Partnership

To receive a presentation to review the Quality Account 2017/18 of Cheshire and Wirral Partnership (CWP) and submit comments for inclusion in the Account. Report to follow.

9. Quality Account: Mid Cheshire Foundation Trust

To receive a presentation to review the Quality Account 2017/18 of Mid Cheshire Foundation Trust (MCFT) and submit comments for inclusion in the Account. Report to follow.

10. Work Programme (Pages 19 - 22)

To review the current Work Programme

11. **Forward Plan** (Pages 23 - 34)

To consider the current Forward Plan.

CHESHIRE EAST COUNCIL

Minutes of a meeting of the **Health and Adult Social Care and Communities Overview and Scrutiny Committee**

held on Thursday, 12th April, 2018 at Committee Suite 1,2 & 3, Westfields, Middlewich Road, Sandbach CW11 1HZ

PRESENT

Councillor S Gardiner (Chairman)
Councillor B Dooley (Vice-Chairman)

Councillors G Baxendale, E Brooks, S Edgar, I Faseyi, L Jeuda, A Stott, M Warren and G Merry

96 APOLOGIES FOR ABSENCE

Councillor Rhoda Bailey, Councillor S Brookfield, Councillor O Hunter, Councillor S Pochin, Councillor J Rhodes and Councillor L Smetham.

97 ALSO PRESENT

Cheshire East Council:

Linda Couchman- Acting Strategic Director of Health and Adult Social Care. Fiona Reynolds- Director of Public Health
Jill Broomhall- Director of Adult Social Care Operations
Shelley Brough- Head of Integrated Commissioning
Keith Evans- Head of Service for Learning Difficulties and Mental Health
Peter Kelleher- Care 4CE Service Manager
Councillor Janet Clowes- Portfolio Holder for Adult Care and Integration

Eastern Cheshire Clinical Commissioning Group:

Fleur Blakeman- Strategy and Transformation Director Jacki Wilkes- Associate Director of Commissioning Dr. Lesley Bayliss- GP Clinical Lead Elizabeth Insley- Finance Manager

Cheshire & Wirral Partnership:

Dr. Anushta Sivananthan- Consultant Psychiatrist Suzanne Edwards- Associate Director of Operations

South Cheshire & Vale Royal Clinical Commissioning Group:

Tracey Cole- Director of Commissioning
Jamaila Tausif- Associate Director of Commissioning

Community Voluntary Services:

Caroline O'Brien- Chief Executive Officer

Alzheimer's Society:

Joanne Hawkins- Alzheimer's Society Support Services Manager

Royal British Legion:

Nick Weyman- Advice and Information Officer

Healthwatch:

Louise Barry- Chief Executive Officer

98 MINUTES OF PREVIOUS MEETING

RESOLVED: That the minutes of the meeting held on the 8 March 2018 be confirmed as a correct record and signed by the Chairman.

99 DECLARATIONS OF INTEREST

Councillors S Gardiner, A Stott, and M Warren declared a personal interest in minute number 104, Mental Health Spotlight Review, as they were all Members of the Royal British Legion.

100 DECLARATION OF PARTY WHIP

There were no declarations of the existence of a party whip.

101 PUBLIC SPEAKING TIME/OPEN SESSION

There were no members of the public who wished to speak.

102 **WORK PROGRAMME**

The Chairman advised the Committee that he and the Vice-Chair had their quarterly meeting with Eastern Cheshire Clinical Commissioning Group, there were a number of items that had been added to the Work Programme in that meeting that will be updated by the next meeting.

RESOLVED: That the Work Programme be recieved and noted.

103 **FORWARD PLAN**

RESOLVED: That the Forward Plan be received and noted.

104 MENTAL HEALTH SPOTLIGHT REVIEW

The Chairman welcomed officers from across Cheshire East Council and external commissioners and health provider partners representing Eastern Cheshire Clinical Commissioning Group (CCG), Cheshire and Wirral Partnership (CWP), Vale Royal and South Cheshire CCG, Community and Voluntary Services (CVS), The Alzheimer's Society, The Royal British Legion and Healthwatch.

The Chairman explained that the intention if this item was for the Committee to use a Parliamentary style select committee approach, in public, to consult with and question key partners as stakeholders. This would enable to Committee to gather evidence about how the system currently works, whether it is effective, and make recommendations as to how improvements might be made across the whole system.

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Following the review the Committee will produce its findings, conclusions and recommendations in a formal report which will be sent to comkissioners and providers for them to consider.

This review was not endorsed or linked in any way to the current Mental Health Redesign consultation being carried out by CWP and Eastern Cheshire CCG.

Commissioners and providers had been asked to provide detail of current mental health provision and how this linked to the wider NHS 5 Year Forward View. CVS and and Healthwatch had been asked to contribute to this review from the perspective of the Third Sector and current experiences or trends that the Committee would find useful.

Time was given at the end of the presentation for the Committee to question the presenters for matter of clarification or further questioning on any matters that had been discussed.

RESOLVED:

- (a) That all the speakers be thanked for their attendance and presentations;
- (b) That a report be produced to document the findings, conclusions and recommendations by this Committee and be reviewed back at this Committee on completion before circulation to wider partners.

The meeting commenced at 9.30 am and concluded at 3.00 pm

Councillor S Gardiner (Chairman)







Spotlight on 2017/18 April May June July August September

The Walking Majors initiative was introduced in A&E as an alternative process for streaming majors patients who do not require treatment on a trolley

A record turnout of over 250 people at International Nurses' Day, which included Nurses' Day learning events relating to four key areas – frailty, dementia, falls and wound care. 26 staff members completed their Care Certificate introduced to support workers with the knowledge and skills needed to provide safe, compassionate care.

Advanced podiatric specialist George Dunn was given a Fellowship of the Faculty of Podiatric Medicine by the Royal College of Physicians and Surgeons of Glasgow.

The trust was among a group of Cheshire organisations which came together to transform palliative and end-of-life experience and care via a new collaborative plan.

The Critical Care Outreach Team introduced a new sepsis proforma to improve learning and promote awareness of sepsis to staff, patients and relatives

October

The trust launched #Endpjparalysis, a social media campaign aimed at enabling hospitalised patients to get up, dressed and moving to prevent deconditioning.

November

Trust district nursing sister and University of Chester nursing student Jodie Carr was recognised as one of the highestachieving nurses in the country.

December

A major redevelopment of Macclesfield Hospital's A&E was completed to help patients access the care they need more efficiently.

January

The trust's Maternity department was one of just four nationally which performed 'better than expected' in the CQC Maternity Services Survey 2017.

February

Single Sign On Free was rolled out to pub all wards at laur Macclesfield through the was rolled out to pub all wards at laur Macclesfield through the was rolled out to pub all wards at laur Macclesfield through the was rolled out to pub all wards at laur Macclesfield through the was rolled out to pub all wards at laur Macclesfield through the was rolled out to pub all wards at laur Macclesfield through the was rolled out to pub all wards at laur Macclesfield through the was rolled out to pub all wards at laur Macclesfield through the was rolled out to pub all wards at laur Macclesfield through the was rolled out to pub all wards at laur Macclesfield through the was rolled out to pub all wards at laur Macclesfield through through the was rolled out to pub all wards at laur Macclesfield through through the was rolled out to pub all wards at laur Macclesfield through through through the was rolled out to pub all wards at laur Macclesfield through through through through through through through the wards at laur Macclesfield through through through through the wards at laur was rolled out to pub a constant through the wards at laur was rolled out to pub and the wards at laur was rolled out to pub a constant through the wards at laur was rolled out to pub and the wards at laur was rolled out to pub and the wards at laur was rolled out to pub and the wards at laur was rolled out to pub and the wards at laur was rolled out to pub and the wards at laur was rolled out to pub and the wards at laur was rolled out to pub and the wards at laur was rolled out to pub and the wards at laur was rolled out to pub and the wards at laur was rolled out to pub and the wards at laur was rolled out to pub and the wards at laur was rolled out to pub and the wards at laur was rolled out to pub and the wards at laur was rolled out to pub and the wards at laur was rolled out to pub and the wards at laur was rolled out to pub and the wards at laur was rolled out to pub and the wards at laur was rolled out to pub and the wards at laur was r

March

Free patient and public Wi-Fi was launched throughout Macclesfield District General Hospital

Achievements against 2017/18 priorities



1. Harm Free Care Achieved

2. Improving Outcomes Achieved

3. Listening and Responding Achieved

4. Integrated Care Achieved

"All staff were approachable, helpful and kind during my stay. No question was too silly and really helped me with my confidence with my first baby."

Maternity

Achievements against 2017-18 priorities

| Domain | Action Focus | Progress |
|--|---|---|
| Harm Free Care (Evidence of significant improvement) | Reduction in falls with harm | The injurious falls rate per 1000 occupied bed days for 2017/18 has been achieved Appointment of falls coordinator to work with wards to review all falls and ensure accuracy of reporting Review and trial of falls sensor equipment Continued embedding of multi-factorial falls assessment Implementation of enhanced care pathways |
| | Reduction in pressure ulcers associated with lapses in care | Overall increase in number of reported pressure ulcers developed on caseload due to improved reporting and increased complexity and acuity of patients (65% stage 2) Number of avoidable pressure ulcers has reduced for second successive year (53% reduction) |
| | Reduction of Clostridium difficile infection | Overall reduction in number of Clostridium difficile infections- nine cases in year against national trajectory of 14 cases |
| | Reduction in infant mortality | Estimated foetal weight charts implemented and staff trained in their use Symphysis fundal height charts implemented and staff trained in their use |
| | Reduction in medication errors and near misses | Improved insulin prescription sheet launched following user engagement with clinicians, nursing and pharmacy staff Ward-based pharmacy teams continue to review medication charts and audit against standards set out in National Patient Safety Alerts to unsure we maintain safe prescribing and medicines optimisation. |
| | Improved management of the acutely unwell, deteriorating patient | Ongoing AWARE training for non-registered staff Improved sepsis proforma includes community and paediatric pathway Further focus to embed compliance with sepsis bundle |
| | Skill mix review of acute ward areas | Successful pilot programme for trainee nurse associates who will complete their training in December 2018 Skill mix reviewed on all hospital wards prior to the implementation of Safecare Rostering Tool which will provide real-time overview of patients acuity levels and allow for safe redeployment of staff where possible Ongoing review of staffing and skill mix to maintain patient safety |

Achievements against 2017-18 priorities

| Domain | Action Focus | Progress |
|---|--|---|
| Improving outcomes (Evidence of | Embed SAFER flow principles | Multidisciplinary morning board round implemented with use of expected date of discharge on all wards #last1000days social media campaign with monitoring on 'red to green days' #endpjparalysis campaign implemented on MAU, Ward 9 and Ward 11 |
| significant improvement) | Implement dementia care strategy | Dementia care bundle revised and embedded including 'This Is Me' patient passport across the trust Signposting patient and carers to available support network |
| | Implement new mortality governance process | Mortality governance policy implemented in April 2017 Mortality nurses reviewed every death and completed online audit proforma to identify any learning |
| Listening & responding | Implementation of WI-FI across hospital site | Full implementation of public/ patient Wi-Fi achieved across hospital site in February 2018 |
| (Evidence of significant improvement) | CQC Annual National Inpatient Survey | Positive assurance gained in relation to key themes for provision of level of care, friendly helpful staff, efficiency of services and professionalism of staff |
| | Friends and Family Test | Overall positive Friends and Family test results throughout the year |
| Integrated care (Evidence of significant improvement) | Implement case manager role in community teams | Case management role implemented across all teams Community matron input into residential homes Integrated care nurses allied to community hubs Integrated assessment documentation in place and being consistently used by frailty team |
| | Embed the use of Cheshire Care Record across all teams | Audit of utilisation has improved more in East Cheshire NHS Trust than other sites |

Commissioning for Quality and Innovation (CQUIN)*

| NHS England CQUINS | |
|---|--------------------|
| Diabetic eye adult screening programme communication review | On target |
| Dental e-referral and audit | On target |
| Breast screening programme - clinical staff development (health promotion role) | On target |
| Dose banding Chemotherapy | On target |
| CCG CQUINS | |
| Acute and Community | |
| Improvement of health and wellbeing of NHS staff | On target |
| Healthy food for NHS staff, visitors and patients | On target |
| Improving the uptake of flu vaccinations for front line staff within Providers | Achieved |
| Community | |
| Improving the assessment of wounds | Achieved |
| Supporting proactive and safe discharge (Community) | On target |
| Acute | |
| Improving services for people with mental health needs who present to A&E | Achieved |
| E-Referrals-relates to GP referrals to consultant 1st outpatient services | Achieved |
| Supporting proactive and safe discharge | On target |
| Reduction in antibiotic consumptions per 1,000 admissions | Achieved |
| Timely identification of sepsis in emergency departments and acute inpatient settings | Partially achieved |
| Timely treatment of sepsis in emergency departments and acute inpatient settings | Partially achieved |
| Antibiotic review for sepsis | Partially achieved |



- EndPJParalysis
- Frailty
- A&E/GPOOH
- District Nurse Education
- Maternity
- Paediatrics
- Community Team Development

"Fast process from GP to ETU. Staff were very reassuring. Gave you all information on procedure. Very professional."

ETU

Surveys, audits and research



- Formal consultations
 - Handforth
- Local surveys including:
 - Inpatients
 - Outpatients
 - Community nursing
- NCEPOD audits
- Clinical research

- National surveys including:
 - Maternity
 - Children and young peoples
 Inpatient and day case
 - Adult Inpatient survey
 - Cancer
 - A&E survey
- Local clinical audits
- National clinical audits



1. Harm Free Care

To show a continued reduction in; falls with harm and pressure ulcers associated with lapses in care, full implementation of the Sepsis Care bundle and Improved management of Intravenous lines.

2. Improving Outcomes

Embedding of personalised care plans, improved patient understanding of possible side effects of medications and improved patient flow and discharge planning across 7 days

3. Listening and Responding

Improving the care environment within medical wards, a reduction in outpatient clinic cancellations and a review of safe staffing and skill mix in all ward areas.

4. Integrated Care

Implementation of the community framework hubs, improved partnership working with residential and nursing home providers and improving the end of life care pathway in both hospital and community settings.



Rated 'Good' by the Care Quality Commission (CQC) following inspections of the trust's services and leadership during January and February 2018.

Multiple areas of **outstanding** practice including:

- Within community end of life care, staff consistently treated patients in a compassionate, dignified, and respectful way.
- In surgery staff worked with local members of the public with learning disabilities to produce pictorial information booklets to prepare patients for surgery.
- Boxes containing local memorabilia such as local history books were available for patients living with dementia.
- The frailty service provide 'wrap-around' treatment to support patients at home
- The children's ward was especially responsive to children and young people with learning disabilities on the autism spectrum and was accredited by the National Autistic Society.
- The play specialists developed special recreational bags for children with mental health issues.
- The report also highlights opportunities for improvement. Please see our full report.

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Future Meetings

| Formal Meeting | Formal Meeting | Formal Meeting | Formal Meeting | Formal Meeting | Formal Meeting | Formal Meeting |
|---------------------------|--------------------|---------------------|------------------------|--------------------|-----------------------|-----------------------|
| Date: 3 rd May | Date: 14th June | Date: 5th July 2018 | Date: 13 th | Date: 11th October | Date: 8 th | Date: 6 th |
| 2018 | 2018 | Time: 10:00am | September 2018 | 2018 | November 2018 | December 2018 |
| Time: 10:00am | Time: 10:00am | Venue: Committee | Time: 10:00am | Time: 10:00am | Time: 10:00am | Time: 10:00am |
| Venue: | Venue: Committee | Suites, Westfields | Venue: Committee | Venue: Committee | Venue: Committee | Venue: Committee |
| Committee | Suites, Westfields | | Suites, Westfields | Suites, Westfields | Suites, Westfields | Suites, Westfields |
| Suites, | | | | | | |
| Westfields | | | | | | |

Essential items

| <u>Item</u> | Description/purpose of report/comments | Outcome | Lead Officer/ organisation/ Portfolio Holder | Suggested by | Current position | Key Dates/Deadlines |
|--|---|---------------------------------------|---|----------------------------|--|----------------------------|
| Eastern Cheshire CCG | Briefing on the current arrangements of the Dermatology Contract | People live well and for longer | Neil Evans | Eastern Cheshire CCG | Notice has been served on the current contract | 3 rd May 2018 |
| Quality Accounts | To receive a presentation to review the Quality Account 2017/18 and submit comments for inclusion in the Account. | People live well and for longer | Cheshire & Wirral Partnership, East Cheshire NHS Trust, Mid Cheshire Foundation Trust | Standing Item | CWP, East Cheshire confirmed attendance, awaiting Mid Cheshire. | 3 rd May 2018 |
| Patient Passport- Delivering Access to Health and Care Records. | TBA | People live well and for longer | Fiona Reynolds | Committee | TBA | 3 rd May 2018 |
| Cheshire & Wirral | Review of Autism screening at | People live | CWP | Committee | Subject came via | 14 th June 2018 |

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| Partnership | Cheshire's custody suites. A campaign to identify suspects with, or suspected of having, a condition on the Autistic Spectrum. | well and for longer | | | Quality Account. | |
|---|--|---------------------------------------|-------------------------------|----------------------------|---|------------------------------|
| Cheshire and Wirral Partnership NHS Trust | Consultation results- Mental Health | People live well and for longer | CWP/ECCCG/S C&VRCCG | Committee | Pre-Consultation proposal agreed Dec 2017 | June 2018 (possibly July) |
| Care4CE Update | Presentation to the Committee about Care4CE | People live well and for longer | Linda Couchman | Committee | Action from meeting on the 15 June 2017 | 14 th June 2018 |
| Palliative Care Update | An update in the current position to evaluate the end of life care across Cheshire East. | People live well and for longer | ТВА | Chairman | Arrangements to be scheduled | June/July |
| The impact of Transformation and Capped Expenditure | A briefing paper and presentation on working arrangements for the Congleton Minor Injuries Unit. | | Jerry Hawker | | | TBA |
| Programme | 2) A presentation on the impacts of the Capped Expenditure Programme the move towards the Home First Model. | People live well and for longer | Jerry Hawker | Eastern Cheshire CCG | | ТВА |
| | 3) A presentation about the Elected Care Model and the six specialisms being rolled out. | | Jerry Hawker | | | TBA |
| North West Ambulance Service (NWAS) | Impact assessment on patient care in light of the changes to Ambulance target measures | People live well and for longer | NWAS | Committee | Follow up from presentation by Jerry Hawker | ТВА |
| Early Help Framework | Performance review following implementation October 2018. | People live well and for longer | Nichola Glover- Edge | Committee | Implementation- October 2018. | 2019 |
| Future of East Cheshire CCG Arrangements | Presentation to the Committee to advise about the future plans for the CCGs across Cheshire East. | People live well and for longer | Jerry Hawker, Clare Watson | Committee | ТВА | End of Summer 2018 |

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| Primary Care- | A briefing to the Committee to | People live | Jerry | Eastern | October |
|--------------------|----------------------------------|--------------|--------------|-------------|----------------------------|
| Opening hours for | show an example of good working | well and for | Hawker/Neil | Cheshire | |
| GP Surgeries. | practices and value for money. | longer | Evans | CCG | |
| Winter Performance | Joint briefing from both CCGs on | People live | Jerry | South | 14 th June 2018 |
| | data across performance during | well and for | Hawker/Neil | Cheshire | |
| | the winter period 2017. | longer | Evans/Clare | and Eastern | |
| | | | Watson | Cheshire | |
| | | | | CCG's | |
| Community | A briefing to the Committee in | People live | Jerry Hawker | Eastern | TBA |
| Services | respect of the new Place | well and for | - | Cheshire | |
| | Partnership Board | longer | | CCG | |

Monitoring Items

| <u>Item</u> | Description/purpose of report/comments | Outcome | Lead Officer/ organisation/ Portfolio Holder | Suggested by | Current position | Key Dates/Deadlines |
|---|--|---------------------------------------|--|--------------------|--|--|
| Health & Adult Social Care Performance Scorecard | TBA | People live well and for longer | Linda Couchman | | TBA | Every Quarter: Q1-13 th Sept Q2- 6 th Dec Q3- 7 th March Q4- Mid July '19 |
| Healthwatch | A representative of Healthwatch be invited to attend to the Committee with an outcomes led 12 months progress review | People live well and for longer | Louise Barry | Committee | Last update May 2017 | 13 th September 2018 |
| Local Safeguarding Adults Board | 6 Month update on the implementation of the Improvement Plan. | People live well and for longer | Jill Broomhall/ Sandra Murphy/Katie Jones | Committee | Geoffrey Appleton presented Dec 2017 | 13 th September 2018 |
| Better Care Fund & Improved Better Care Fund | Update on the outcomes from the BCF and BCFi including DToC | People live well and for longer | Nichola Glover- Edge | Mark Palethorpe | | 13 th September 2018 |

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Possible Future/ desirable items

Accomodation with Care Care at Home Both items are on the Forward Plan





Forward Plan

| Key Decision and Private Non-Key Decision | Decisions to be Taken | Decision Maker | Expected Date of Decision | Proposed Consultation | How to make representation to the decision made | Private/ Confidential and paragraph number |
|---|---|----------------|---------------------------------|--------------------------|---|--|
| CE 17/18-5 Cheshire East Council Housing Strategy 2018- 2023 | To consider and adopt the Cheshire East Council Housing Strategy. | Cabinet | 10 Apr 2018 | | Karen Carsberg | N/A |
| CE 17/18-15 Implementation of the Homelessness Strategy 2018- 2021 | To approve and adopt the Homelessness Strategy, commit to the resources detailed within the Strategy for the lifetime of the Strategy, and authorise officers to deliver the actions contained within the Strategy. | Cabinet | 10 Apr 2018 | | Lynn Glendenning | N/A |

| Key Decision | Decisions to be Taken | Decision Maker | Expected Date of Decision | Proposed Consultation | How to make representation to the decision made | Private/ Confidential and paragraph number |
|--------------------------------------|--|----------------|---------------------------------|--------------------------|---|--|
| CE 17/18-46 Energy Procurement | To authorise the Executive Director Place to take all necessary actions to implement the proposal and endorse the continued use of the flexible procurement method recommended with a fully managed service. The provision of a fully managed flexible energy procurement contract will provide significant benefits to the Council, including value for money and protection against increases in energy market prices whilst enabling the Council to benefit if prices fall. | Cabinet | 10 Apr 2018 | | Colin Farrelly | N/A |

| Key Decision | Decisions to be Taken | Decision Maker | Expected Date of Decision | Proposed Consultation | How to make representation to the decision made | Private/ Confidential and paragraph number |
|---|--|----------------|---------------------------------|--------------------------|---|--|
| CE 17/18-47 3- Year Microsoft Desktop Licence Agreement 2018 | To undertake the procurement, and agree terms of the necessary contractual arrangements, to deliver the required licences for Cheshire East Council and Cheshire West and Chester Council, desktop estate via a licence service provider, at an estimated total cost of £4M over a 3-year period, to be jointly funded by both councils. | Cabinet | 10 Apr 2018 | | Gareth Pawlett, ICT Manager | N/A |
| CE 17/18-48 Accommodation with Care: Partnership and Care Fees Review | To consider the findings of the review of accommodation with care services. The report will present an outline of the review, its findings and the impact of those findings both in terms of financial considerations for the Council and on the sustainability of the market. | Cabinet | 10 Apr 2018 | | Nichola Glover- Edge | N/A |

| Key Decision | Decisions to be Taken | Decision Maker | Expected Date of Decision | Proposed Consultation | How to make representation to the decision made | Private/ Confidential and paragraph number |
|--|---|--------------------------------|---------------------------------|--------------------------|---|--|
| CE 17/18-49 Care at Home: Care Fees Review | To consider the findings of the review of care at home services. The report will present an outline of the review, its findings and the impact of those findings both in terms of financial considerations for the Council and on the sustainability of the market. | Cabinet | 10 Apr 2018 | | Nichola Glover- Edge | N/A |
| CE 17/18-31 Recycling Bank Review | To seek authority for officers to implement the Council's recycling bank strategy. | Cabinet Member for Environment | April 2018 | | Ralph Kemp | N/A |
| CE 17/18-50 Post 16 Travel Policy Statement | To note the outcome of the consultation in respect of the updated Travel Policy Statement and approve that the revised statement be published and implemented with effect from 31st May 2018. | Cabinet | 8 May 2018 | | Jacky Forster | N/A |

| Key Decision | Decisions to be Taken | Decision Maker | Expected Date of Decision | Proposed Consultation | How to make representation to the decision made | Private/ Confidential and paragraph number |
|---|--|----------------|---------------------------------|--------------------------|---|--|
| CE 17/18-52 Alliance Environmental Services Ltd - Phase 2 | In June 2017, Cabinet approved, subject to satisfactory due diligence, the formation of a joint venture company between ANSA, High Peak Borough Council and Staffordshire Moorlands District Council. The company is known as Alliance Environmental Services Ltd and its development was agreed in distinct phases. Phase 1 included the formation of the joint venture company along with the commencement of waste collection activities within High Peak. Cabinet is now asked to approve Phase 2 which will see an expansion of the business to include waste collection services within Staffordshire Moorlands. | Cabinet | 8 May 2018 | | Natalie Robinson | Fully exempt - para 3 |

| Key Decision | Decisions to be Taken | Decision Maker | Expected Date of Decision | Proposed Consultation | How to make representation to the decision made | Private/ Confidential and paragraph number |
|---|---|----------------|---------------------------------|--------------------------|--|--|
| CE 17/18-53 South Macclesfield Development Area: Acquisition, Disposal and Housing Infrastructure Funding | Cabinet approval is required to take all necessary actions to expedite the delivery of the development scheme at Macclesfield South in support of a number of key Council policies and objectives. | Cabinet | 8 May 2018 | | Kathryn Carr | N/A |
| CE 17/18-16 CERF Alternative Pension Scheme | To approve the appointment of an alternative pension scheme provider for the CERF group of companies; and to approve the closure of the LGPS to all new starters in the CERF group of companies from 1st December 2017. | Cabinet | 12 Jun 2018 | | Paul Goodwin | Fully exempt - paras 3, 4 & 5 |
| CE 17/18-39 Highway Service Contract Procurement | To authorise the Executive Director Place to award the Highway Service Contract to the preferred bidder. | Cabinet | 12 Jun 2018 | | Paul Traynor | Partly exempt - para 3 |

| Key Decision | Decisions to be Taken | Decision Maker | Expected Date of Decision | Proposed Consultation | How to make representation to the decision made | Private/ Confidential and paragraph number |
|---|--|----------------|---------------------------------|--------------------------|---|--|
| CE 17/18-43 North West Crewe Package - Funding and Delivery Strategy Update | To update Cabinet following determination of bids for central government funding; and to authorise the Executive Director Place in consultation with the Portfolio Holder for Environment to consider a report on the funding and delivery strategy for the package and, subject to capital finance group, to progress with the full delivery of the scheme. | Cabinet | 12 Jun 2018 | | Chris Hindle | N/A |
| CE 17/18-44 Congleton Link Road - Final Approval to Underwrite Funding Gap, Appoint Winning Contractor and Submit Final Business Case | To seek approval to confirm the scale and formal underwriting of the funding gap for the Congleton Link Road, approve the final business case for submission to the Department of Transport, confirm the selectin of the winning contractor and undertake limited advance ecological works at risk. | Cabinet | 12 Jun 2018 | | Paul Griffiths | N/A |

| Key Decision | Decisions to be Taken | Decision Maker | Expected Date of Decision | Proposed Consultation | How to make representation to the decision made | Private/ Confidential and paragraph number |
|---|--|----------------|---------------------------------|--------------------------|---|--|
| CE 17/18-45 Re-procurement of Fresh Produce | To approve the retendering process to award the Fresh Produce contract. A robust EU tender procedure will be undertaken and the successful provider will be identified for each lot. | Cabinet | 12 Jun 2018 | | Mark Bayley | N/A |
| CE 17/18-54 Disposal of Shares in Manchester Science Partnerships | To authorise the Interim Director of Corporate Services to dispose of the Council's shareholding in Manchester Science Partnerships. | Cabinet | 12 Jun 2018 | | Paul Goodwin | Fully exempt - para 3 |
| CE 17/18-56 Middlewich Eastern Bypass | To authorise officers to take all necessary actions to progress the scheme to final business case submission prior to the investment decision and contract award. | Cabinet | 12 Jun 2018 | | Chris Hindle | N/A |

| Key Decision | Decisions to be Taken | Decision Maker | Expected Date of Decision | Proposed Consultation | How to make representation to the decision made | Private/ Confidential and paragraph number |
|--|--|----------------|---------------------------------|--------------------------|---|--|
| CE 17/18-57 A500 Dualling | To approve the submission of the outline business case for the scheme to the Department for Transport, and to authorise officers to take all necessary actions to progress the scheme to the point of a decision from the Department for Transport on the business case. | Cabinet | 12 Jun 2018 | | Chris Hindle | N/A |
| CE 17/18-58 Improved Better Care Fund 2018-2020 | The report will describe the areas of activity and the proposed expenditure for the additional grant money being received direct by the Council in 2018/19 through the Improved Better Care Fund monies for 2018-2020. | Cabinet | 12 Jun 2018 | | Alex Jones | N/A |
| CE 17/18-30 Cemeteries Strategy | That Cabinet be asked to consider the draft Cheshire East Cemeteries Strategy and approve it for consultation; and to agree that, subject to consideration of the outcome of the consultation, the Strategy be adopted as Council policy by delegated officer decision. | Cabinet | 10 Jul 2018 | | Ralph Kemp | N/A |

| Key Decision | Decisions to be Taken | Decision Maker | Expected Date of Decision | Proposed Consultation | How to make representation to the decision made | Private/ Confidential and paragraph number |
|--|--|----------------|---------------------------------|--------------------------|---|--|
| CE 17/18-55 Cheshire East Common Allocations Policy Review | To seek approval to adopt the revised Cheshire East Common Allocations Policy following consultation; and to delegate authority to the Executive Director Place, in consultation with the Portfolio Holder, to make further minor amendments to the Policy as a result of changes in legislation or further consultation. | Cabinet | 10 Jul 2018 | | Karen Carsberg | N/A |
| CE 17/18-59 New Domestic Abuse Commission 2019-22 | The Council commissioned a 'whole family' domestic abuse service in 2016-19, providing interventions for children. The service now needs to be recommissioned for the three year period 2019-22. The budget for the new provision over the course of the contract is likely to exceed £1M. A decision is required to proceed with the procurement and to authorise officers to take all necessary actions to implement the proposal. | Cabinet | 10 Jul 2018 | | Kate Rose | N/A |

| Key Decision | Decisions to be Taken | Decision Maker | Expected Date of Decision | Proposed Consultation | How to make representation to the decision made | Private/ Confidential and paragraph number |
|---|--|----------------|---------------------------------|--------------------------|--|--|
| CE 17/18-51 Medium Term Financial Strategy 2019- 2022 | To approve the Medium Term Financial Strategy for 2019-2022, incorporating the Council's priorities, budget, policy proposals and capital programme. | Council | 21 Feb 2019 | | Alex Thompson | N/A |

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